UNDP

UNITED NATIONS DEVELOPMENT PROGRAMME

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ENGLISH

APPROVAL OF UNDP ASSISTANCE TO AN INTERREGIONAL PROJECT
(INT/90/516) - Management Survey Missions - Africa
(Supplementary Assistance)

Date of approval by the AC: 1/	26 June 1991
Expected duration:	One year
Proposed executing agency:	UNDP/OPS
Proposed UNDP contribution:	$700 000 Source of funds: SPR/MDP
Previous UNDP contribution:	$1 210 000
Total UNDP budget:	$1 910 000

Project background

In 1988 the Governing Council of UNDP established the Management Development Programme (MDP), allocating (US) $60 million for it during the Fourth Programming Cycle. The overall objective of the programme is to assist developing countries to achieve sustainable improvements in the public sector through the enhancement of their management capacities and capabilities.

With resources from the SPR allocation for MDP, this project was set for financing of missions undertaking management surveys and other preparatory steps needed to implement MDP. $1,210,000 was previously approved for the costs of missions set up by the Regional Bureau for Africa for 1990 and 1991.

Experience has shown that this amount will not be sufficient mainly for two reasons: the number of countries involved is greater than foreseen; and the cost for programme development has in many cases proved to be higher than expected. The total requirement for programme preparation is $1,910,000. To undertake management survey missions in Africa, UNDP assistance was requested under the present approval.

Description of project

UNDP will finance the preparations necessary for the development of management programmes in individual countries, including desk-studies on the management situation in the public sector. During reconnaissance missions, surveys will be made which will assist governments with overall assessments of their requirements for improved management in the public sector. Advice will also be given on the development of strategies for management improvement and on

1/ This Fact Sheet reflects the status of the project/revision at the time it was approved by the Action Committee; modifications to the project/revision may have occurred subsequently.

the future programming of UNDP-support. The reconnaissance missions will normally be followed by programming missions with responsibility for working out together with the Governments' long-term programmes for management development.

At times there will be need for an extended dialogue and additional programming activities which require more visits than only one reconnaissance and one programming mission. On other occasions, the development of programmes will require consultant assignments of some length in the country. The cost for limited programme activities required to prepare for long-term management programmes will also be covered by the project. In order to save time and for other reasons of expediency, the project will be used further to finance high-level short-term consultants in management fields requested by governments.

Reconnaissance missions will normally consist of one or two international consultants and a similar number of local consultants. Programming missions will, in most cases, be somewhat larger and primarily have a facilitating role in its co-operation with government bodies which play the major role in the programming exercise. Headquarters staff will participate to the extent possible in the work of the missions. The composition of all missions will be determined case by case.

Inputs

UNDP will provide funds to finance desk studies and costs in connection with missions, local consultants; extended programming assignments by consultants; seminars, workshops and similar planning exercises and follow-up activities; and visits to donor countries.

Financial data

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Mission costs, seminars, workshops and study tours	700 000
Total	700 000

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